

Bartlett Regional Hospital

Minutes

BOARD OF DIRECTORS MEETING

February 25, 2020 – 5:30 p.m.

Robert F. Valliant Boardroom

CALL TO ORDER – The Board of Director’s meeting was called to order at 5:30 p.m. by Lance Stevens, Board President

BOARD MEMBERS PRESENT

Lance Stevens, President	Rosemary Hagevig, Vice President	Brenda Knapp
Mark Johnson	Marshal Kendziorek	Deb Johnston
Iola Young	Kenny-Solomon Gross – Secretary (Phone)	

Absent - Lindy Jones, MD

ALSO IN ATTENDANCE

Chuck Bill, CEO	Kevin Benson, CFO	Billy Gardner, COO
Dallas Hargrave, HR Director	Rose Lawhorne, CNO	Megan Costello, CLO
Joy Neyhart, MD, COS (Phone)	Ursula Iha, Director of Pharmacy	
Anita Moffitt, Executive Assistant	James Caldwell, Interim Quality Director	

APPROVAL OF THE AGENDA – *MOTION by Ms. Hagevig to approve the agenda as presented. Mr. Johnson seconded. Agenda approved.*

PUBLIC PARTICIPATION – None

CONSENT AGENDA – *MOTION by Ms. Hagevig to approve the consent agenda. Ms. Johnston seconded. Consent agenda approved.*

BOARD EDUCATION – Antimicrobial Stewardship: Ms. Iha provided an overview of the Antimicrobial Stewardship program specifically targeting fluoroquinolone use. As a condition of participation with the Center for Medicaid and Medicare Services (CMS), we must measure and improve the use of antibiotics and how they are prescribed by clinicians and used by patients. This program is expected to improve clinical outcomes by reducing the potential for developing multidrug-resistant bacteria and by decreasing adverse events and patient harm. Success rates, activity summary to date and current and future plans to continue this program was provided. A brief question and answer session followed the presentation.

Medical Staff Report – Dr. Neyhart reported that the Physician Wellness Committee is being resurrected with Dr. Gartenberg as the Chair of the committee. The committee is to be a proactive instead of reactive committee to the medical staff. Meditech Expanse go-live is taking place in the fall. Provider on-boarding for new medical staff members needs to include training on all technology providers are expected to use. Juneau’s Plans of Safe Care and the Central Council of Tlingit and Haida have much more involvement now with prenatal providers. Alaska has been accepted for a Plans of Safe Care Policy and Practice Academy training session to take place in May. 10 representatives from Alaska will travel to California to attend this training. With this

training, over the next few years, we will hopefully see a reduction in the number of infants that are born in our community that get referred to the Office of Children's Services.

OLD BUSINESS: Crisis Intervention Update – Mr. Grigg reported that we have a champion in the legislature, Ivy Spohnholz. She has been pretty crucial over the last two sessions in getting funds for substance use disorder treatment and for mental health services. She is pushing forward a \$10 Million bill for capital dollars for FY21 shovel ready projects that are providing substance use and mental health services; the Crisis Intervention Center really fits the bill for this. Bartlett representatives may be asked to testify when the bill hits the floor. The Board will be notified when the bill hits the floor.

COMMITTEE REPORTS:

Governance Committee – Ms. Knapp reported that the Governance Committee met on February 11th. The committee will conduct a review of the by-laws and provide revision recommendations to the Board. The committee is also looking at board evaluation options and identifying skill set needs to share with the Assembly for consideration when selecting new board members. Interested board members are encouraged to attend the Governance meetings as well as to submit any suggestions for by-law revisions to Ms. Moffitt by February 28th.

Planning Committee – Mr. Kendziorek reported that the Planning Committee has received comments from the staff regarding the Provider Network Study and the campus plan. A Committee of the Whole meeting is to be scheduled to conduct a deeper dive into the campus plan. A survey is posted in the portal with proposed dates for this meeting and board members are asked to respond as soon as possible. Mr. Bill provided an overview of the process used to award the winning bid of the Provider Network Development Assessment RFP to ECG Management Company. He made a request to the board to grant him authority to move ahead with entering into a contract for the study so that it will be completed in time for the May Strategic Planning meeting.

Motion made by Mr. Kendziorek to approve moving forward with the Provider Network Development Study as Mr. Bill is negotiating. Ms. Hagevig seconded. The Planning Committee, Senior Leadership, key community members and physicians will be interviewed and closely involved with the study. A full presentation will be given to the board before the report is finalized. The Planning Committee has been very active in this project and supports moving forward with the study. ***There being no objection, motion approved.***

Finance Committee – Ms. Johnston reported that the Finance Committee met last week. December financial reports are in the packet. The bulk of the meeting was spent discussing the FY2021 budget. Mr. Benson provided highlights from the FY2021 Budget packet. The budget process had a condensed time frame, 7 weeks from start to finish. The accounting staff and department managers did a great job throughout the process. The Fiscal Year 2021 budget is based on existing operations and adjusted for known changes. Anticipated patient volumes, price increases, reimbursements, staffing changes, employee benefits and salaries and wages were highlighted. We anticipate reimbursements that we receive from the Rural Demonstration Project will end on June 30th meaning that BRH will see a reduction of \$3.2 million in reimbursements. If this happens, BRH can apply to CMS for a Low Volume Adjustment to its DRG rates to provide a bit of an offset. Discussions about the possibility of the renewal of the Rural Demonstration Project reimbursements and Tri-Care reimbursements were held. Mr. Kendziorek expressed support of this budget and stressed the importance of making it very clear to the CBJ that some of the grant funding and other speculative funds in the budget may not happen and we are

prepared to be flexible. Ms. Johnston noted the changes in the budgeting process regarding physician bonuses, seasonality changes and contract labor. A discussion about Sole Community Hospital reimbursements was initiated by Mr. Johnson. Further discussion about price increases was held. ***Ms. Johnston, as Chair of the Finance Committee, made a recommendation to the Board that we move forward with the proposed budget as presented. There being no objection, budget approved.***

MANAGEMENT REPORTS: Ms. Costello reported that the Assembly, at last night's meeting, approved a grant for the senior living facility that is to be located near Safeway. She also reported that construction for Phase II of the Housing First project is to start in the fall and that the City is looking at ways to reduce costs associated with homeless and substance abuse. Mr. Stevens expressed his appreciation for the thorough management reports.

CEO REPORT – Mr. Bill reported that AHSNHA is hosting a legislative fly in session today and tomorrow. He distributed and provided an overview of a handout that outlines key healthcare initiatives that are being followed through ASHNHA. Mr. Grigg had given a presentation at Story Slam regarding Bartlett's Behavioral Health and Crisis Intervention projects. He also reported the extension of 2 grants that we had anticipated ending. Robust discussions about the physician needs analysis was held yesterday during a Physician Recruitment Committee meeting. Mr. Johnson provided an overview of the Physician Recruitment meeting which included a discussion of reimbursement for telehealth services and how to meet the needs of specialty services in Juneau. Dr. Neyhart initiated a conversation about Pediatric input for the physician needs assessment. Mr. Bill reported that the Department of Public Health had given a very good presentation on the Corona Virus preparations at last night's Assembly meeting. This led to a discussion was held about how this virus will affect the cruise ship industry and how to assure the community that we do have a plan in place in should the virus present in Juneau.

PRESIDENT REPORT – Mr. Stevens reminded board members wishing to attend the April Leadership Conference to let Ms. Moffitt know so registrations and reservations can be finalized. He also asked members to complete the survey as soon as possible to identify a date for a Committee of the Whole Planning meeting. Interim Quality Director, James Caldwell was introduced and a brief background was provided.

Executive Session – *Motion made by Ms. Johnston to recess into executive session as written in the agenda to discuss several matters:*

- *Those which by law, municipal charter, or ordinance are required to be confidential or involve consideration of records that are not subject to public disclosure, specifically the credentialing report, Medical Staff Meeting Minutes and the patient safety dashboard.*

And

- *To discuss possible BRH litigation, specifically a candid discussion of the facts and litigation strategies with the BRH attorney. (Unnecessary staff and Medical Chief of staff are excused from this portion of the session.)*

Ms. Young seconded. Motion approved. The committee entered executive session at 6:47 pm and returned to regular session at 7:01 pm.

- A. Credentialing report (BLUE FOLDER): *Motion by Mr. Kendziorek to approve the credentialing report as written. Ms. Knapp seconded. Credentialing recommendations approved.*
- B. January 7, 2020 Medical Staff Meeting Minutes (BLUE FOLDER): No action to be taken. The Board reviewed the minutes.
- C. Patient Safety Dashboard (BLUE FOLDER): No action to be taken. The Board reviewed the Patient Safety Dashboard.
- D. Legal and Litigation Review: The Board provided direction to BRH attorney regarding litigation strategies.

BOARD CALENDAR – March calendar reviewed. No changes requested. A Committee of the Whole meeting will be scheduled after survey responses are received. A Physician Recruitment Committee meeting is also to be scheduled to take place in March.

BOARD COMMENTS AND QUESTIONS – None

ADJOURNMENT – 7:05 p.m.