

Bartlett Regional Hospital

AGENDA
PLANNING COMMITTEE MEETING
Friday, December 7, 2018 - 7:00 a.m.
Bartlett Regional Hospital – Classroom 203B

Mission Statement

Bartlett Regional Hospital provides its community with quality, patient-centered care in a sustainable manner.

CALL TO ORDER

APPROVAL OF THE MINUTES – November 9, 2018

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Public Comment

Old Business

- A. Facility Planning
- B. Implementation of Crisis Stabilization Grant
- C. Strategic Planning Meeting Follow-up
 - Proposed Board Objectives
 - Process moving forward

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Future Agenda Items

Next meeting

Comments

Adjourn

Bartlett Regional Hospital

**DRAFT MINUTES
PLANNING COMMITTEE MEETING
Friday, November 9, 2018 – 7:00 a.m.
Bartlett Regional Hospital - Boardroom**

COMMITTEE AND BOARD MEMBERS PRESENT:

Marshal Kendziorek
Cate Buley, MD

Rosemary Hagevig

ALSO PRESENT:

Chuck Bill, CEO
Dallas Hargrave, HR Director
Billy Gardner, CCO
Anita Moffitt, Executive Assistant

Bradley Grigg, CBHO
Kevin Benson, CFO
Rose Lawhorne, Assistant CCO

Call to Order- Planning Committee meeting was called to order at 7:00 a.m. by Marshal Kendziork, Committee Chair.

Approval of the Minutes - Ms. Hagevig made a motion to approve the September 21, 2018 minutes. There being no objection, they were approved.

NEW BUSINESS - None

OLD BUSINESS

- A. Ophthalmology Updates** – Mr. Bill reported that a contract is being written up for an Ophthalmologist in Anchorage to set up practice in Juneau to provide services 2 weeks per month. He would bring a surgical scrub to work with him and to staff the office. He needs look at the equipment we currently have and identify what would be needed for him to provide services here. Discussions will be held with Optometrists in Juneau about the possibility of sharing office space with him. Mr. Bill hopes to have some coverage by January. An investment analysis will need to be conducted when needed equipment is identified.
- B. Comprehensive Facility Planning** – Mr. Grigg reported that Bartlett (BRH) has been awarded a \$2 Million dollar grant from the State to develop a Crisis Stabilization Program; \$1.5 Million to be used for operations, \$.5 Million for capital. A draft timeline for the Crisis Stabilization Program will be developed and presented to the Board for discussion at the upcoming Strategic Planning meeting. Mr. Grigg also provided information about BRH's Disproportionate Share (DSH) reimbursement agreement with the State. He reported that BRH has entered into a second, 2 year DSH agreement with the State that will reimburse for patients admitted anywhere in the hospital, outside of the Mental Health Unit that are exhibiting active behavioral health issues during admission. A \$1,900 per encounter rate will be paid to BRH for uninsured patients until the patient has some type of insurance. The agreement is for and estimated 53 encounters but is a flexible number. The reimbursements will be paid retroactively to July 1st, 2018. Mr. Bill reported that this is the result of a lot of work between ASHNSA and the Division of Behavioral Health. He noted that the \$2 Million grant will help augment the funds BRH has already set aside

and provides more options to consider when planning for the Crisis Stabilization Program facility. City zoning would need to be considered if the facility is located off campus. A parking garage would need to be considered if the facility is built on campus. He also provided information on two more potential grant funding sources; Premera and Medicare's waiver program.

Mr. Kendziorek expressed his concerns that we are planning reactively; plans need flexibility and have options built in. A Facility Planning Task Force is to be created to conduct a deep dive into the facility planning and bring back their discussions to the full Board. Mr. Grigg is to provide a copy of the RFP and our proposal to the Board.

- C. **Upcoming Strategic Planning Meeting** – Mr. Bill reported that the elections have had a huge impact on the variables that we need to try to predict and stated that Medicaid is our biggest variable. He will present 3 different scenarios to the Board for consideration as well as recommendations from the Moss Adams report. A brief discussion was held regarding the State of Alaska Retirees Health Insurance Board and how that would effect BRH. Mr. Bill reported that an agenda for the Strategic Planning Meeting will be distributed on Monday. A request was made that not a lot of time be spent on the Moss Adams report. David Sandberg, of Focus and Execute will be the moderator of the Strategic Planning Meeting. A discussion was held about how the Focus and Execute tool is used and what its purpose is.

FUTURE AGENDA ITEMS

- A. Facility Planning**
- B. Implementation of Crisis Stabilization Grant**
- C. Strategic Planning Meeting Follow-up**

Comments – A discussion was held about the frequency of Planning Committee meetings. Possible Board candidates were also discussed and will be encouraged to attend the Strategic Planning Meeting.

Next Meeting – 7:00 a.m., December 7, 2018

Adjournment – Meeting adjourned at 7:53 a.m.

Board Objectives for 2019

Quality and Safety – Provide safe, quality patient care as evidenced by maintaining Joint Commission and other certifications and benchmarking against Alaskan and National quality and safety measures.

People – Create an atmosphere that enhances employee and physician satisfaction and improves our ability to recruit and retain.

Services – Develop and maintain a service portfolio that meets community needs and is sustainable. This includes collaborations with National, State and local agencies to maximize community benefits.

Financial – Enhance efficiencies of current services and develop new profitable service lines and funding sources that allow us to perform at break even or better without the Rural Demonstrations Project funding (\$3.7 Million) by the end of FY2020.

Facility – Update the existing campus plan to identify major replacement needs and options for future revenue growth.

Compliance – Maintain compliance at all levels while accomplishing above goals