

Bartlett Regional Hospital

BOARD OF DIRECTORS
June 22, 2010
Robert F. Valliant Center Boardroom
Minutes

CALL TO ORDER

Nathan Peimann called the meeting to order at 5:15 p.m.

Present

Nathan Peimann, MD
Reed Reynolds
Linda Thomas
Lennie Gorsuch

Kristen Bomengen
Dr. Alex Malter
Loren Jones

Absent

Kevin Sullivan

Robert Storer

Others Present

Shawn Morrow, CEO
Debbi Lehner, COO
Toni Petrie, Executive Assistant
Jonathan Anderson, City Assembly

Garth Hamblin, CFO
Dick Monkman, Atty.
Richard Welling, MD
Bill Henning, QHR

ROLL CALL

PUBLIC PARTICIPATION – Jason Burke, Rainforest Recovery Advisory Board Chair introduced himself to the Board. He gave an update on RRC. He said the access to services is running very smooth. He also thanked Administration for their support and mentioned that the RRC Board would like to engage with the BRH Board at the annual retreat in September.

APPROVAL OF MINUTES – *Loren Jones made a MOTION to approve the May 25, 2010 minutes as presented. Kristen Bomengen seconded the motion and they were unanimously approved.*

MEDICAL STAFF REPORT – Dr. Welling reports;
NEW APPOINTMENTS TO THE MEDICAL STAFF: None

REAPPOINTMENTS TO THE MEDICAL STAFF:

<u>Name</u>	<u>Category</u>	<u>Privileges In</u>
1. Thomas V. Bolling, MD	Courtesy	Surgery, General,

Board of Directors June 22, 2010

Dr. Thomas K. Jones graduated from the Jefferson Medical College in Philadelphia, PA in 1978. Dr. Jones is a physician for Children's Hospital and Regional Medical Center in Seattle, WA.

CLOSURE OF FILE: None

REQUEST FOR WITHDRAWAL: None

REQUEST FOR ADDITIONAL OR EXPANDED PRIVILEGES: None

CHART REVIEW: None

REQUEST FOR CHANGE OF STAFF STATUS: None

LOCUM TENENS:

1. **Juergen Homann, MD** – (Locum Tenens.com: Psychiatry and Chemical Dependency)

LEAVE OF ABSENCE: None

MEDICAL RESIDENT: None

PHYSICIAN ASSISTANT STUDENT: None

MEDICAL STUDENT: None

DIRECT ENTRY MIDWIFE STUDENT: None

OTHER: None

Loren Jones made a MOTION to approve the Credentials Committee Report as presented. Linda Thomas seconded the motion and it was unanimously approved.

Dr. Welling presented an addition to the medical staff rules and regulations regarding Provider Health and Wellness Committee that needs Board approval. ***Reed Reynolds made a MOTION to approve the addition with an amendment to 1.8 to read the Committee may make recommendations for disciplinary action the Medical Staff Executive Committee after conducting an investigation. Lennie Gorsuch seconded the motion and it approved unanimously.***

CEO MONTHLY REPORT – Shawn Morrow reports;
Patient Satisfaction/Clinical Quality

- The CMS Core Measure Scores from first quarter 2010 were 100% for Pneumonia, 94% for Heart Failure, 100% for AMI, and 96% for Surgery. This is the first time Bartlett has ever scored above 90% in all four categories. We continue to make progress in indicators of Patient Satisfaction as well.

Cultural Transformation

Board of Directors June 22, 2010

- Progress on the Culture Action Plan has been reported through the Planning Committee and additional surveying is being planned and carried out by the Board of Directors Ad Hoc Culture Committee.

Financial Strength

- We are doing very well year to date. See financial reports.

Service Line Expansion

- Two Cardiology groups – Virginia Mason and Alaska Heart Institute submitted proposals to help us expand Cardiology Services in Juneau. The proposals will be reviewed and discussed in July by the Cardiology Steering Committee.
- An Oncology Services Steering Committee has been formed. An RFI went out for feasibility study services.
- The CAMHU first draft, rough estimate came in at \$18,125,000. This number will be inserted into the CAMHU's financial pro formas. The new pro formas will be shared with the Finance Committee in the near future.
- The CT Scanner selection process is stalled again. We moved the budget from \$1.2 million to \$2.0 million several months ago to accommodate the evaluation committee's recommendation for a 128 Slice Scanner. We then moved the budget to \$2.8 million to accommodate Medical Staff's request to have two CT Scanners available. The Radiologists and a few physicians want a 320 Slice Scanner (volumetric scanner). Two scanners with one of them being a 320 Slice Scanner will move the dollar amount well above \$3.5 million. I have communicated that they need to determine where their priorities are within the \$2.8 million.

Community Engagement

- Continued participation at Chamber of Commerce Meetings, UAS Advisory Council, and various Civic Groups.
- The Community Survey will likely go out in October.

Medical Staff Development

- Several Physician contracts were presented with recommendations for approval.

QHR REPORT – Shawn Morrow reports;

Consultations

- David Perry, QHR AVP of Finance and Reimbursement: Contractual and Bad Debt Review.
- Bill Henning, QHR RVP: Several phone calls and consultations with the CEO.

QHR Safety Net Services

- CEO/CFO Monthly Operating Review: This meeting consists of review on contract obligations, operating indicators, and strategic priorities. The purpose of the review is to ensure QHR is matching its resources with Bartlett's needs.

Other Activities by QHR

- Annual CEO Meeting in Nashville – education and networking.
- Multiple emails concerning educational offerings, benchmark data reports, reimbursement and legislative advisories, federal grant advisories, strategic trends, RAC audits, productivity system etc

Dr. Peimann welcomed Bill Henning, QHR to the meeting. Bill announced that he and Bill Donatelli, QHR will be here in August to conduct a presentation to the Board and the medical staff regarding where we are going with HealthCare Reform. The Board asked that the presentation be given out ahead of time for review.

CULTURE SUB-COMMITTEE – Linda Thomas reports;

Linda announced that a presentation will be given on June 23rd at 5:15 p.m. by Dennis McMillan and Rebecca Savidis from the Foraker Group on their report findings, observations and recommendations. The full Board is invited to attend. The sub-committee will then continue to meet to discuss plans and report back to the full Board at the July 27th Board meeting. Linda said the Committee's plan is to get the report to the Assembly by their August meeting.

EXECUTIVE COMMITTEE – No meeting

JOINT CONFERENCE COMMITTEE – No meeting

FINANCE COMMITTEE – Garth Hamblin reports;

- Operating Room utilization and revenue 22% lower than budget
- Pharmacy continues under budget
- Laboratory revenue surpasses budget

Operating results for May show total patient days slightly over budget. Inpatient Revenue was 5.2% under budget while outpatient revenue was 3.2% under budget leading to total revenue 3.8% lower than budget. Revenue deductions were 18.2% over budget. Total Operating Expenses were 1.7% under budget. For May, Net Income of \$142,297 was \$598,869 under budget.

Our Operating Cash balance is \$8,118,814 as of the end of the month, a decrease of \$651,030. We set aside \$1.22 M for the funding of a CT Scanner.

Year-To-Date for our Fiscal Year 2010

Financial

- Total Revenue of \$96,626,145 is 3.7% over budget
- Revenue Deductions of \$21,128,577 is 12.5% over budget
- Net Revenue of \$75,497,568 is 1.5% over budget
- Total Operating Expenses of \$71,772,045 is 1.1% over budget
- Net Income of \$5,450,217 is \$596,725 over budget

Statistics and Indicators

- Patient Days of 11,156 are 6.7% over budget
- Admissions of 2,205 are 8.6% under budget
- ER Visits of 12,497 are 1.3% over budget
- Staff Hours per Adjusted Patient Day is 2.26% over budget
- Net Margin is over budget by 0.69%
- Productivity is 97
- Overtime Percentage is 4.56%

Shawn presented several physician contracts for approval; see below.

Dr. Malter made a MOTION to approve two billing contracts; one was for Dr. Skan and the other for Dr. Banyas. They are both Anesthesiologists and the contracts are for the same terms. Lennie Gorsuch seconded the motion. Motion passed with a unanimous roll call vote.

Dr. Malter made a MOTION to approve the billing contract for Diagnostic Radiology. Kristen Bomengen seconded the motion. Motion passed with a unanimous roll call vote.

Dr. Malter made a MOTION to approve Psychiatric Services contracts for the following; Lynn Canal Counseling Services, JAMHI and Juneau Youth Services. Lennie Gorsuch seconded the motion. Motion passed with a unanimous roll call vote.

Dr. Peimann declared a conflict on the JEMA (Juneau Emergency Medical Associates) contract and left the room before discussion began.

Lennie Gorsuch made a MOTION to approve the JEMA contract renewal was presented. Dr. Malter seconded the motion. MOTION passed with a unanimous roll call vote.

Linda Thomas made a MOTION to approve the purchase of two operating room tables (replacing existing tables) in the amount of \$52,838.61. Dr. Malter seconded the motion. Motion passed with a unanimous roll call vote.

Kristen Bomengen made a MOTION to approve a pay increase of 4% for the Chief Financial Officer. Lennie Gorsuch seconded the motion. Motion passed with a unanimous roll call vote.

PHYSICIAN RECRUITMENT COMMITTEE

Loren Jones made a MOTION to approve the recruitment of two Psychiatrists. Kirsten Bomengen seconded the motion. Linda Thomas asked that the motion be tabled until the contracts go before the Finance Committee. After a vote of three opposed and four in favor the motion to table failed. The original motion passed with six in favor and 1 against.

QUALITY COMMITTEE – Loren Jones reports;

The current dashboards were reviewed. A follow-up report from Dr. Bujak was also reviewed as well as his recommendations and where we currently are with those recommendations. This report will be taken to the Medical Staff Committee by Dr. Malter in July.

PLANNING COMMITTEE – Lennie Gorsuch reports;

Lennie announced that the meeting focused on strategic planning with Jeannette Grey from QHR. The Committee agreed to push it back to September/October/November timeline. She said by doing that it will allow us to hear about the National Health Care Plan. She also announced the meeting in July will continue to focus on the strategic planning process.

RRC ADVISORY BOARD – Loren Jones reported that the RRC Board hasn't met yet this month. Minutes from May were in the Board packet for review.

BARTLETT FOUNDATION- No report

OTHER BUSINESS – July calendar was reviewed. Quality Committee was moved to July 7th at Noon. Executive Committee has been postponed at this point.

Board comments:

Loren asked about other training opportunities available to the Board.

Linda asked Debbi for an update on the construction project. Debbi announced that the schedule is on time. The bids will open on August 10th for the 3rd floor renovation. Debbi will bring plans to the July 11th Planning Committee meeting. The Bids on the Reach Demo Project should be back by June 23rd or 24th.

Linda asked Garth for an update on the CAMHU (Child Adolescent Mental Health Unit). Garth announced that he asked Diamond Health Care to update the staffing numbers in terms of nursing and aides and psychiatrists, etc, so we could update with our wages and benefits then run them back through the models.

Dr. Peimann announced that Reed is vacating the Ethics Committee and asked for a volunteer to replace him. Dr. Malter said he would like to serve on the committee.

Dr. Peimann announced that the CEO's evaluation is coming up in July. Bill Henning let the Board know that the Performance Reviews are ready to be filled out and returned back to him in July.

Dr. Akiyama's family approved naming the CCU after Grace and Henry Akiyama.

Dr. Peimann announced the Board will be going into a peer review session. Linda Thomas has recused herself from the peer review session. Dr. Welling will stay for the discussion.

A motion was made at 7:15 p.m. to adjourn and go into a peer review session. MOTION passed unanimously.

Board of Directors June 22, 2010

Nathan Peimann, MD, Chair